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**Royce Wong [Royce.wong@advantech](mailto:Royce.wong@advantech)**

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9 SABRe: Guide To Visual Inspection ZComponent 2 Appears To Be The Same As 1, Rotated Through 90 Degrees But Containing A Chamfer Around The Centre Diameter. ZIf 2 Is Flipped Over And Has No Chamfer On The Other Side, Would It Be The Same As 1? Z3 Appears To Be The Same As 2 , But Has An Additional Hole. ZIf This Additional Hole Is A Blind Hole And 3 Is Flipped Over, Would Mar 3th, 2024

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A Structured Problem Solving Process Is Understood By All Appropriate Training Of Structured Problem Solving Has Taken Place (incl. The 7 Quality Tools) The Principles Of The 8 Disciplines Are Incorporated Into The Applied Process The Structured Problem Solving Process Is Being Managed, With Regular Reviews Of Status And Process Effectiveness Mar 3th, 2024

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Simon Goodson Director, Investor Relations, Rolls-Royce Welcome Good Evening Everybody. For Those That Do Not Know Me, My Name Is Simon Goodson. I Head Up The Group's Investor Relations Activities. Just

A Few Housekeeping Items Before I Hand Straight Over To John. Apr 3th, 2024

### **Marine Fact Sheet - Rolls-Royce Holdings**

Simon Goodson - Director IR Simon.goodson@rolls-royce.com  
Andy Marsh, President Jilinda Crowley - Assistant Director IR Jilinda.crowley@rolls-royce.com  
Graeme Barnes -2005 IR Manager  
Graeme.barnes@rolls-royce.com  
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Step 1 - Define The Type Of First Article Inspection Full  
First Article Inspection Report: • New Product  
Introduction - Change In The Design Affecting Form,  
Fit, Or Function Of The Part. • Product Introduction -  
Change Of Source Of Complete Manufacture For A Part.  
• An Approved 'Complete' FAI Report Is Not Available.  
Mar 3th, 2024

## **MEMORANDUM AND ARTICLES OF ASSOCIATION OF ROLLS-ROYCE Plc**

(C) The Articles Of Association Of The Company Be  
Amended By The Adoption And Inclusion Of The  
Following New Article As Article 143: 'Scheme Of  
Arrangement 143(A) For The Purpose Of This Article  
143, References To The Scheme Are To The Scheme Of  
Arrangement Between The Company And The Scheme  
Shareholders Expected To Be Dated April 11, 2003  
Under Feb 1th, 2024

**2017 Governance Event - Rolls-Royce Holdings**  
Management •Strengthened Individual Accountability  
... - Deferred Prosecution Agreements (DPA) With UK's  
Serious Fraud Office (SFO) And US Department Of  
Justice And A Leniency Agreement In Brazil •No  
Corporate Monitors Appointed ... Solid & Liquid Waste  
Target: Reduce Total Solid And Liquid Waste In Our  
Operations And Facilities By 25% ... Mar 2th, 2024

**UK Gender Pay Report 2019 - Rolls-Royce**



## **Holdings**

Mean Gender Pay Gap Across All Rolls-Royce  
Employees In The UK UK's National Gender Pay Gap  
Gender Distribution Across Rolls-Royce In The UK In  
Four Equally Sized Hourly Pay Quartiles Our Gender  
Pay Gap Source: Office Of National Statistics 2018  
2018: 25% Women 2018: Same 2018: Same 2018:  
15% Women Approx. 5870 Employees UK Gender Pay  
Report 2019 Mar 5th, 2024

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